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Site Directory

AMSA Home

News & Events

Take Action: How to Get Involved

Membership

Regions & Chapters

Community & Public Health

Global Health

Health Policy

Humanistic Medicine

LGBT Health

Medical Education

Minority Health

Women's Health

Interest Groups

AMSA FOUNDATION

- ADDM
- EOL Fellowship
- EDCAM
- CPS

The New Physician

Cultural Competency in Medicine

Lia Lee was a three-month-old Hmong child with epilepsy. Her doctors pres complex regimen of medication designed to control her seizures. However, felt that the epilepsy was a result of Lia "losing her soul" and did not give h medication as indicated because of the complexity of the drug therapy and side effects. Instead, they did everything logical in terms of their Hmong be her. They took her to a clan leader and shaman, sacrificed animals and bou expensive amulets to guide her soul's return. Lia's doctors felt her parents endangering her life by not giving her the medication so they called Child P Services and Lia was placed in foster care. Lia was a victim of a misunderst between these two cultures that were both intent on saving her. The result disastrous: a close family was separated and Hmong community faith in We doctors was shaken.1

How can physicians-in-training prepare for situations like Lia's? Lia was surpeople wanting the best for her and her health. Unfortunately, the involved disagreed on the best treatment because they understood her epilepsy different cultures of Lia's caretakers had different concepts of health and ill ensure good care for diverse patients, physicians-in-training must address issues in medicine.

By the year 2000, almost 50 million people in the U.S. will be ethnically div Immigration contributes to the growing diversity of the U.S. In 1940, 70% immigrants were from Europe. By 1992, the pool of immigrants had change 15% came from Europe, 37% came from Asia and 44% came from Latin Ar the Caribbean.3 The U.S. attracts two thirds of the world's immigration and American immigrants come from Central and South America.4 Generalist phexpect more than 40% of their patients to be from minority cultures.5

The health industry is also starting to realize the importance of cultural sen Michigan Physicians Mutual Liability company underwrites malpractice polici doctors receive a 2-5% premium reduction if they take a seminar on cultural addition, The Pennsylvania Health Law Project has been pushing for strollinguistic and cultural standards in federally funded health programs. Accordany, director of the New York Task Force on Immigrant Health, a program simultaneous telephone interpreting for doctors and non-English speaking program launched in 1998 in New York City.6 Recently, a \$400-million initiative health differences between minority and white Americans was recently programs.

- What does it mean to be culturally competent?
- How do physicians-in-training perform a cultural assessment?
- Isn't being a good physician enough to treat everyone?
- The patient doesn't speak English, now what?

STUDENT ORGANIZERS' GUIDE

Culture is defined as "the integrated pattern of human behavior that include communications, actions, customs, beliefs, values and institutions of a racia religious or social group." 5 This Project-in-a-Box will discuss how and why differences affect medical care. This Box cannot address the individual need cultures. However, it will be a framework for a culturally competent system Physicians-in-training will be able to adapt this framework and specify reseathe needs of their community.

This Project-in-a-Box will try to identify some practical ways that individuals organizations can start on the road to cultural competency. It will also prov organizations and resources for speakers and further information. This Box Western ideas of integrity and understanding to resolve cross-cultural differ Western cultures will undoubtedly have different ideas and concepts regard issues. This Project-in-a-Box is by no means intended to imply that there always to meet the needs of all cultural groups. Services should be adapted to needs of the group and the individual based on identity, degree of assimilat subcultural grouping. Physicians-in-training must avoid stereotyping while more culturally aware. Part of cultural competency involves determining the level of acculturation so that the physician can approach that patient approximates the start of the physician can approach that patient approximates are considered.

Suggested activities

- 1. Do a self assessment. This allows medical students to explore issues and bias without judgment by others. Consider topics like your family when, how and why your ancestors arrived; ethnic advantages/disadthat you may have; 7 and stereotypes of other ethnicities that you maget a group together and do a cultural self assessment. Discuss your and differences.
- 2. Go into a community that you would like to learn more about. Commi leaders, traditional healers and patients are the best educators. Learn demographics, traditional health/illness beliefs, maintaining/restoring home remedies, health resources, neighborhood health centers, tradi healers, child-bearing/rearing beliefs and practices, and rituals and be surrounding death and dying4 Then, walk through the community. Vis grocery stores and pharmacies and eat a meal in a neighborhood rest
- 3. Work with culturally/ethnically organized student groups, medical gro community groups and ask about specific health or competency issue that community. Check out the Asian Pacific American Medical Studer Association (APAMSA) at http://www.apamsa.org and the Student Medical Association (SNMA) at http://research.uokhsc.edu/malc/snr Cultural groups have some medical issues that are particularly import and you might be able to take part in their organized interventions.
- 4. Discuss the attached case studies to decide how you would have resp went wrong? What could have been done better?
- 5. Arrange a panel of traditional healers or practitioners of complementa to discuss their methods and cultural beliefs.
- 6. Host a brown bag lunch and invite a cultural competency speaker.

Suggestions for Speakers

- See the Additional Resources section at the end of this PIB for agencicultural competency training and for specific ethnic health care associ
- Contact community health clinics, universities and hospitals. Physicial nurses who have regular contact with multicultural communities may speak about the cultural competency demands of their jobs.

- Many cultures do not differentiate between religion and medicine. Recolocal religious organizations, churches and temples, speaking to the letthese institutions. They may be able to provide some insight on what community believes.
- Traditional healers like curanderos, herbalists, shamans, santiguadora medicine men/women are valuable for knowledge and information as complementary medicine. Seek them out through health clinics, religi organizations and patients.
- Patient advocates, legislative/legal advocates and other prominent fig communities hold influence on your patients. Check the Minority Affai Dean's Office at the university for some specific names and organizat
- Patients from the community can give valuable insight on the experie treated by Western doctors who may not understand their ideas of he illness. Seek out such patients by asking university physicians if they willing to ask their patients to come and talk to a group of students.

WHAT DOES IT MEAN TO BE CULTURALLY COMPETENT?

Cultural competency is "a set of academic and personal skills that allow us our understanding and appreciation of cultural differences between groups. Becoming culturally competent is a developmental process. Terry Cross descultural competence continuum with six stages, each delineated by an attiti associated action or nonaction.5

Culture is a predominant force in shaping behavior, values and institutions. cultural differences exist, but they also impact health care delivery. Cultura competent providers appreciate family ties and realize that they are defined for each culture.8 Rather than being insulted by another culture's perspective competent providers welcome collaboration and cooperation. For example, competent physician who had been taking care of a Native American family five years noticed that the wife was depressed. The wife slowly revealed the been sexually assaulted by her uncle when she was young. The doctor start psychotherapy and antidepressants, which helped but did not resolve the uproblems. After consulting with a Native American medicine man, who then the family, the physician and the patient learned that the woman had acquispirit from the incest. A traditional purification ceremony was performed that the woman of the spirit and her depression.10

Key Questions to Ask Speakers

- How are traditional healers different from Western-educated physicial
- How can I work with traditional healers without compromising my bel
- How do I provide "culturally competent" care if that means sometime patients continue with, in my opinion, less than optimal treatment?
- What are some examples of how a lack of cultural competency can af care?
- What are common problem areas in dealing with multicultural populat
- What are some of the unique problems in servicing your specific comi
- What can the provider do to make treating a minority patient more cu competent?

GOALS OF CULTURALLY COMPETENT CARE 11,12

- 1. **CULTURAL AWARENESS:** Appreciating and accepting differences.11
- 2. **ICULTURAL KNOWLEDGE:** Deliberately seeking out various world v explanatory models of disease.11 Knowledge can help promote unders

- between cultures.12
- 3. **CULTURAL SKILL:** Learning how to culturally assess a patient to avoinly on written "facts;"11 explaining an issue from another's perspect resistance and defensiveness; and acknowledging interactive mistake hinder the desire to communicate.12
- 4. **CULTURAL ENCOUNTERS:** Meeting and working with people of a difficulture will help dispel stereotypes and may contradict academic known Although it is crucial to gather cultural knowledge, it is an equally improve sometimes neglected, culturally competent skill to be humble enough the security of stereotypes and remain open to the individuality of each

DEFINITIONS

Acculturation: The process of adapting to another culture; to acquire the group's culture.4

Cultural group: The integrated pattern of human behavior that includes th communications, actions, customs, beliefs, values and institutions of a racia religious or social group.5

Ethnic: Belonging to a common group; often linked by race, nationality and with a common cultural heritage and/or derivation.8

Minority Group: Globally, non-Caucasians constitute a majority, thus the to refer to a variety of groups who have been disadvantaged in one way or **Race**: A socially defined population that is derived from distinguishable phy characteristics that are genetically transmitted.8

Stereotype: The notion that all people from a given group are the same.4

WHY ARE THERE CULTURAL CLASHES?

Physicians-in-training are part of a cultural group that has its own beliefs, p customs and rituals. These include definitions of health and illness; the sup technology; prevention through annual exams; compliance; procedure; and approaches. Medical students engage in customs of professionalism and con have rituals like the physical exam, visiting hours and surgical procedures.4 school teaches students scientific rationality and an emphasis on objectivity students value numeric measurement and physicochemical data and tend to the mind and body. Medical students reduce patients to individual diseases parts without seeing the patient as a part of a family or community.14 In the physicians in training represent an ethnocentric culture--one that values its above others. This inevitably leads to conflicts with the patient's culture.

Medical students must have the capacity to assess themselves, to determin inherent culture's biases as well as their medical culture's biases. The realiz influence that their own culture has on medical student's everyday behavior them understand the magnitude of cultural influences on their patient's live behavior.5

ASSESSMENT QUESTIONS FOR PATIENTS (Adapted from Kleinman16)

Because time is often a consideration, these are the barest of cultural asses questions used to elicit the client's explanatory model of his or her disease cultural barriers or a low level of acculturation based on history or experien

- 1. What do you think caused your problem?
- 2. Why do you think it started when it did?
- 3. What does your sickness do to you? How does it work?
- 4. How severe is your sickness? How long do you expect it to last?

- 5. What problems has your sickness caused you?
- 6. What do you fear about your sickness?
- 7. What kind of treatment do you think you should receive?
- 8. What are the most important results you hope to receive from this tre

AREAS OF DISSONANCE

Historical Distrust5

Past injustices may cause minority patients to distrust their providers. For ϵ some "illegal aliens" may be hesitant to fill out forms because of deportatio Taking time to establish a rapport and explain why the forms are needed at the forms may alleviate these fears.5

Interpretations of Disability15

Physicians have many ideas about disability. For example, doctors feel that should include intervention and that biological anomalies should be corrected some cultures believe that the "disability" is spiritual rather than physical or "disability" itself is a blessing or reward for ancestral tribulations.15

Concepts of Family Structure and Family Identity15

For patients, family often extends beyond the sphere of the traditional nucle Because patient decision making may include members of the extended fan community, providers should consider familial influence on treatment decisi

Communication Styles and Views of Professional Roles15

Westerners tend to separate professional and personal identity. The need for depersonalizes communication style. However, many cultures value personal relationships that use both roles.15

Incompatibility of Explanatory Models14

An explanatory model explains the epidemiology of the illness.16 If patients providers' ideas differ about the structure and function of the body, for example of diseases being bacteria, virus or the environment versus the "evil eye," or "curses," it will be difficult to get patients to comply with treatment. Is his physical or a moral/social balance as well?14

Disease Without Illness14

Physicians are well indoctrinated about the dangers of "invisible" diseases li hypertension, high cholesterol and HIV infection, but people in other culture willing to intervene when there are no symptoms.14

Illness without Disease14

The existence of the folk illness may be an area of disagreement between p provider. A folk illness is when a patient feels that he or she has an illness t defined by biomedicine.17 Physicians need to be aware of common folk illne may affect members of a cultural community.14,17 "Some may see a medical relief of symptoms while also going to a folk doctor or traditional healer to a cause of the illness."17 In addition, although a few practices may be harmful misinterpreted as abuse), most folk medical beliefs and practices are not had not interfere with biomedical therapy.17 Providers should not try to chan benign beliefs but should educate them on the importance of biomedicine a complementary.17 A combination of the two forms of therapy may increase compliance because this is within the ethnocultural ideals of the patient.17 If a Puerto Rican mother might believe that her child is suffering from empace

illness caused by food "sticking" to the inside of the stomach and causing p physician diagnoses viral gastroenteritis and prescribes medication, but also mother to rub her child's stomach. This is not harmful and it fits the cultura the patient, possibly increasing compliance.17

Misunderstandings of terminology, 14 language or body language5

Monolingual providers who encounter patients who do not speak their languas a barrier to health care. Body language can be misinterpreted between c example, the firm handshake in Anglo-American culture is a symbol of stroubut in some Native American groups, a limp hand is a symbol of humility ar Two people from these cultures would leave this encounter with completely assessments of each other.5

Listed below are some common Anglo-American values and some represent differences that other cultures may hold. (Please note that Anglo-American interpreted as those closest to the medical provider culture). Recognizing sovalues as those of the medical provider and seeing the discrepancy between begin to remedy cultural clashes.

HOW DO PHYSICIANS-IN-TRAINING BECOME CULTURALLY COMPET

The road to cultural competency is long, but here are some suggested ways Berlin and Fowkes suggest the LEARN model guidelines.19

Listen with sympathy and understanding to the patient's perception of the Explain your perceptions of the problem and your strategy for treatment.

Acknowledge and discuss the differences and similarities between these pe Recommend treatment while remembering the patient's cultural parameter Negotiate agreement. It is important to understand the patient's explanate that medical treatment fits in their cultural framework.

There are two medical, ethical barriers to culturally competent negotiation... noted by the American College of Physicians, an ethical conundrum for prox "The physician cannot be required to violate fundamental personal values, secientific or ethical practice, or the law." 20 Second, there must be no misus by providers and the medical treatment used therefore must be within the cultural framework of the patient.20 Because perspectives change, and "the 'do good' and 'avoid harm' can be interpreted differently,"20 medical studen open their values to criticism and improvement.20 In discussing the ethics c vs. Western ethics, Fadiman describes them not as one viewpoint being eth other non-ethical, but rather differently ethical.1

In some cases, it may be impossible to resolve an ethical dilemma. For exa circumcision may be regarded as wrong by a western doctor while it is ofter imperative with some African tribes. 20 To resolve these cases, both provide must be regarded as having equally important ethical concerns in making d is reasonable to suppose that cultures that have provided the horizon of me large numbers of human beings of diverse characters and temperaments of period of time. . . are almost certain to have something that deserves our a and respect. . . . it would take a supreme arrogance to discount this possible priori."21

SOME GUIDELINES FOR HOW TO USE AN INTERPRETER33

- 1. Unless you are thoroughly effective and fluent in the target language, an interpreter.
- 2. Try to use an interpreter of the same sex as the client but avoid using members as interpreters.32
- 3. Learn basic words and sentences in the target language; emphasize t and speak slowly, not loudly.
- 4. Be patient. Careful interpretation often requires that long explanatory used.
- 5. Address the patient directly: do not direct commentary to or through interpreter as if the patient did not exist.
- 6. Return to an issue if you suspect a problem and get a negative responsher interpreter knows what you want.
- 7. Provide instructions in LIST format and have patients repeat their uncof the medical therapy.
- 8. Use short questions and comments; avoid technical terminology and | jargon, like "workup."
- 9. Use language that the interpreter can handle; avoid abstractions, idio expressions, similes and metaphors.
- 10. Plan what to say ahead of time. Do not confuse the interpreter by bac rephrasing or hesitating.

10 TIPS FOR IMPROVING THE CAREGIVER/PATIENT RELATIONSHIF CULTURES 22

- 1. Do not treat the patient in the same manner you would want to be tre Culture determines the roles for polite, caring behavior and will formulation patient's concept of a satisfactory relationship.
- 2. Begin by being more formal with patients who were born in another c most countries, a greater distance between caregiver and patient is n through the relationship. Except when treating children or very young best to use the patient's last name when addressing him or her.
- 3. Do not be insulted if the patient fails to look you in the eye or ask que treatment. In many cultures, it is disrespectful to look directly at anol (especially one in authority) or to make someone "lose face" by askin questions
- 4. Do not make any assumptions about the patient's ideas about the wa maintain health, the cause of illness or the means to prevent or cure line of questioning that will help determine some of the patient's cent about health/illness/illness prevention.
- 5. Allow the patient to be open and honest. Do not discount beliefs that by Western biomedicine. Often, patients are afraid to tell Western car they are visiting a folk healer or are taking an alternative medicine cc with Western treatment because in the past they have experienced ri
- 6. Do not discount the possible effects of beliefs in the supernatural effe patient's health. If the patient believes that the illness has been cause embrujado (bewitchment), the evil eye, or punishment, the patient is take any responsibility for his or her cure. Belief in the supernatural n his or her failure to either follow medical advice or comply with the troplan.
- 7. Inquire indirectly about the patient's belief in the supernatural or use nontraditional cures. Say something like, "Many of my patients from do, or visit____. Do you?"
- 8. Try to ascertain the value of involving the entire family in the treatme cultures, medical decisions are made by the immediate family or the family. If the family can be involved in the decision-making process a

- treatment plan, there is a greater likelihood of gaining the patient's content with the course of treatment.
- 9. Be restrained in relating bad news or explaining in detail complication result from a particular course of treatment. "The need to know" is a American trait. In many cultures, placing oneself in the doctor's hand an act of trust and a desire to transfer the responsibility for treatmen physician. Watch for and respect signs that the patient has learned as or she is able to deal with.
- 10. Whenever possible, incorporate into the treatment plan the patient's medication and folk beliefs that are not specifically contradicted. This encourage the patient to develop trust in the treatment and will help the treatment plan is followed.

The Cultural Assessment

The cultural assessment is a tool to help providers understand where patier their ideas about disease and illness. Assessments help to determine beliefs practices that might have an effect on patient care and health behaviors. Al completely accurate assessment currently is underdeveloped, there are sev consider when doing an assessment. They include23:

- level of ethnic identity
- use of informal network and supportive institutions in the ethnic/culture community values orientation
- language and communication process
- migration experience
- self concept and self esteem
- influence of religion/spirituality on the belief system and behavior pat
- views and concerns about discrimination and institutional racism
- views about the role that ethnicity plays
- educational level and employment experiences
- habits, customs, beliefs
- importance and impact associated with physical characteristics
- cultural health beliefs and practices
- · current socioeconomic status

LANGUAGE BARRIERS

Language often is cited as a barrier to health care. 12% of the U.S. populat million people) speak a language other than English. Physicians will inevital people with limited or no English proficiency. Both law (Title VI of the Civil I 1964) and good medicine require that physicians make the best attempt at communicating with these patients. Furthermore, the federal government rhealth care provider who receives federal funding from the Department of Human Services to communicate with patients effectively or risk losing that

There are several strategies for working through a language barrier. Becom bicultural/ bilingual provider should be the main goal, especially if medical s to work in an environment with a large population of non-English speaking such as in states like California, Florida, New York and Texas.27 Because thi immediately accomplished, consider employee language banks. Language t ad-hoc system that uses the bilingual skills of unofficial volunteer interprets happen to work in the hospital or clinic. Although they are sometimes the o language banks are fraught with many problems, including time strain on tl employee's "real" duties. Unlike official interpreters, hospital and clinic emp to be untrained and therefore may incorporate bias into their interpretation option is the AT&T language line—a phone interpreter service that has inter

more than 140 different languages.24 Call (800) 752-0093 or check out http://www.att.com/languageline/ for information. This service is offered subscription (frequent usage-about 20 minutes/month), membership (15 m or personal (incidental usage) interpretation and charges set-up and per-m

Ideally, a professional medical interpreter is the best choice. Medical interpretake on a variety of roles, depending on the needs of the provider and the partial interpretation with no additions, omissions or rephrasing is the base interpreter role. But in situations where there may be cultural misunderstar knowledgeable interpreter can be a valuable "culture broker," someone who about the cultures of both provider and patient and explains when cultural that may cause confusion. 29 It is up to the provider, patient and interpreter determine what kind of interpreter is needed. Ultimately, the provider shou watch the interaction between the interpreter and the patient. The interprete always be completely attentive to the patient.

Though the expense of professional interpreters is often cited as an obstacl organizations should think of the more expensive monetary and ethical con Poor communication can lead to worse health or liability costs.28 A provider Washington, D.C., was sued for \$11 million when, due to miscommunication abortion was performed on a non-English speaking woman who only wanted contraception.30

A special note on the use of family members, especially children, as interpronly is this role stressful for a child, but adult patients may lie or be relucta about sexual concerns or life-threatening illnesses when speaking through t Family members, like ad-hoc interpreters, may incorporate bias into their interpretations. Also, there may be a disruption of family dynamics when chronsulted for their adult family member's medical problems.28

Finally, community members and traditional healers like shamans, curander herbalists may be used to act as cultural brokers/interpreters. They are awardulural differences between provider and patient and most believe in Western adjunct with traditional methods. Also, patients are more likely to stick with treatment plan that incorporates their beliefs.28

There are, however, some clients who have limited English skills and an intended not readily available. In this case, there are several things that providers can improve communication:

- Communicate thoughts in organized way
- Simplify the language
- If using preprinted pamphlets, underline or highlight important passa-
- Print in longhand and use both upper and lower case letters (not all c use abbreviations
- Ask patients to repeat instructions
- Make the instructions relevant to the patients life; for example, ask the when she expects to take her medicine (after breakfast, before feedir after work, etc.)
- Invest in a small cassette recorder and blank tapes; record the diagnoral advice while interacting with the patient. Let him or her have the tape referral.31

CASE STUDIES

Case 1: Re-evaluating Ethics and Values from a Different Cultural Pe An adolescent, unmarried girl in Saudi Arabia was brought to a hospital for spinal problem when her American doctors discovered that she was pregnal the doctors, familiar with the gender expectations of young women, knew t pregnancy would bring great dishonor to the family and that punishment cc death to the girl. They arranged for her to have an abortion in a neighborin They told her parents that treatment for the spinal problem was only availa other country. A third doctor, who had only been in Saudi Arabia a short tin he could not be a part of this deception. The other two doctors urgently cor third doctor that the girl would be in serious danger if her pregnancy was re her family. The third doctor reluctantly agreed to say nothing. At the last m girl started to board the plane, the doctor uncontrollably felt he could not g with what he felt was an ethical violation of truth-telling and told the father was pregnant. The father immediately grabbed the girl and left with her. Se later, the third doctor ran into the girl's brother and asked about her condit shook his head and explained that the girl was dead. The family's honor had restored. The distraught doctor left Saudi Arabia.34

- What were the conflicting values about which the three physicians dis
- Did the third doctor make a mistake by telling the family or was he ju
 what he felt was ethically imperative?
- How might re-examining his ethics have helped the doctor make a be decision?
- As the physician, what would you have done? How would you justify y

Case 2: Family Relationships, Truth-telling

Mrs. Lee was a 49-year-old Cantonese-speaking woman who had immigrate from China to the U.S. She lived with her husband and youngest son, Arnol Studies revealed that Mrs. Lee suffered from lung cancer that had metastas lymph nodes and adrenal glands. Arnold did not want Mrs. Lee's diagnosis I her. Eventually, the cancer spread to her brain. Her physician, knowing her prognosis, suggested a DNR to her son, who refused to even discuss the pc his mother. Arnold felt that his role as son and family member meant he m his mother from "bad news" and loss of hope. He believed telling her the di would be cruel and cause unnecessary stress. Though futile, the son insiste heroic methods be used, including a ventilator, to save his mother's life. He house staff and physician of racism and threatened litigation.35 As a family considered himself, not the doctors or patient, responsible for his mother's He felt an overwhelming family responsibility to save his mother from such "bad death" as well as from perceived inadequate treatment.35

- Had you been the physician, what would you have done?
- Try and see Arnold's point of view. What might he have been thinking
- How did cultural differences in the telling of bad news, treatment limirole of family differ between provider and patient?
- How did Mrs. Lee's age and her son's sense of responsibility to the far her care?
- What might have been some culturally competent options for the hou
- How do the ethics of "informed consent" and autonomy fit into the be Lee and her family?

Case 3: Conflicts about Disability, Right to Refuse Treatment

A Hmong child was born with a clubfoot. Doctors felt that the foot would ca embarrassment and make ambulation difficult and recommended an operat reshape the foot. The family believed that the foot was a blessing, a rewarc ancestral hardships. Because the family believed "fixing" the foot would brit and punishment to the family and Hmong community, they refused treatment family went to the Supreme Court to defend their right to refuse treatment won.15

- What do you think should have happened in the court case? Why?
- In this case, the operation did not involve life or death. But what if it

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ADDITIONAL RESOURCES on CULTURAL COMPETENCY

The Center for Cross Cultural Health
410 Church St, Suite W227, Minneapolis, MN 55455

<u>Cross Cultural Health Care Program</u> 270 South Hanford Street, Suite 100, Seattle, WA 98134 (206) 860-0329

Department of Health and Human Services

Health Resources and Services Administration Bureau of Primary Health Care 4350 East-West Highway, Bethesda, MD 20814

Office of Minority Health

PO Box 37337, Washington DC 20013-7337 (800) 444-6472 info@omhrc.gov

County of Los Angeles

Commission of Human Relations 320 West Temple Street, Los Angeles, C 90012 (213) 974-7611

Interface International

Provides publications and training tools Suzanne Salimbene, Ph.D. 3821 East State Street, Suite 197, Rockford, IL 61108 (815) 965-7535 IF4YOU@aol.com

National Casa Project

100 W Harrison St, North Tower, Ste 500, Seattle, WA 98119 (800) 628-3233

BaFa-BaFa Simulation Training System

218 Twelfth Street, Del Mar, CA 92014-0901

Resources for Cross-cultural Health Care

University of Washington Ethnic Medicine Guide

National Urban League

(212) 310-9000

African Community Health and Social League

(510) 839-7764

Association of Asian Pacific Community Health Organizations

(510) 272-9536

National Coalition of Hispanic Health and Human Services Organizatio (202) 387-5000

Center for American Indian and Alaskan Native Health (410) 955-6931



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